

Minority Shareholder Protection in Private Equity Transactions in India: Adequacy of the Companies Act and Contractual Safeguards

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Abstract: Indian dealings with private equity tend to include minority shares, which exposes investors to the risk of concentrated power, information asymmetry, and scarcity of exit techniques. Though the Companies Act, 2013, is currently providing a statutory relief to safeguard minority shareholders, there is concern that it may not be enough to address the reality of a private equity investment. This critical review article evaluates the effectiveness of statutory protection measures, namely oppression and mismanagement remedies, derivative actions and the requirement of disclosure in the case of private equity. It also looks at the role of protection by contract, particularly the agreement of the shareholders as the active minority protection. Major clauses of contracts, such as pre-emptive rights, tag-along and drag-along rights, veto powers, board representation and exit clauses, are taken together with a judicial approach to such clauses. The paper has demonstrated that contractual governance mechanisms in supplementing statutory law are a defining factor by both doctrinal and comparative analysis. As described in the paper, a combination of statutory regulation and good contractual design is necessary to protect minority shareholders in an Indian private equity transaction.

Keywords: Minority Shareholders; Private Equity Transactions; Shareholders' Agreements; Companies Act, 2013; Contractual Safeguards; Corporate Governance; Investor Protection; Indian Company Law.

Introduction

The deals in the private equity industry involve buying the equity of unlisted companies by institutional or special investors with an intention to create value and exit later. In most such transactions, minority shareholdings are acquired by private equity investors and founders or promoters still control management and decision making. Minority shareholders as they are, do not necessarily have a say over the affairs of the corporations, and the legal and contractual predicates are crucial in this scenario. The difference in control-minority investors is particularly greater in the private equity structure, where exit schedules, strategic decisions, and control rights are intensely negotiated.

India has emerged as one of the most preferred destinations for investments in the private equity sphere of the new economies. The surge in inflow of private equity in the technology, healthcare, infrastructure, and financial services industries has been facilitated by a high rate of economic growth, changed regulation and high level of digitalisation and vibrant start-up ecosystem. In the wake of the increasing momentum of the private equity activity, minority shareholder disputes have become more visible, and there have been inquiries with regard to the appropriateness of the legal protection that exists in the Indian corporate sector at the present. The minority investors in the private equity transactions face several setbacks, including the inefficient representation in the management, information asymmetry, dilution of shareholdings and unfair exit conditions and exclusion from key strategic decision-making. The statutory safeguards of corporate law are subject to controversy as to whether they apply to the commercial realities of private equity arrangements. Therefore, the in-house equity investors tend to employ methods of contracts, particularly the shareholders' agreements, in ensuring their interests are safeguarded.



The paper evaluates the suitability with which the Companies Act, 2013, safeguards the minority shareholders of a private equity transaction, addresses the vulnerabilities of the minority shareholders and whether the contractual protections complement or neutralise the statutory restrictions. The debate is on the interaction of the statutory remedies and the negotiated contract rights, particularly in the shareholders' agreements and judicial interpretation. The paper is structured such that the conceptual and legal framework is described and statutory safeguards assessed and finally a review of how minority shareholder disputes are treated by the courts under the private equity framework.

Conceptual And Legal Framework

A. Private Equity and Minority Shareholders

The character of the deal in private equity involves negotiated investment in the private companies that is normally accompanied by active monitoring, organised governance rights and set exit strategies. Minority shareholders holding non-controlling stakes in a private equity transaction are often institutional shareholders, venture capital funds, or strategic investors, not taking control. Compared to passive public shareholders, minority private equity investors require financial as well as board control, albeit not a majority¹.

The rights of the minority shareholders in the private equity transactions are established by the law and the provisions of the contract. The most common are a seat on the board of directors, access to information on operations and finances, a veto to significant decisions, anti-dilution rights and exit rights, including a tag-along or put option. The rights are intended to reduce the risks of owning minority. However, there is a lot to lose by the minority investors. The promoters or majority shareholders still have control that they can misuse by entering into related party transactions, stealing corporate opportunities or making decisions that benefit the controlling interest. The threat of exit is particularly acute too since minority shareholders may find it difficult to sell their interest without the consent of controlling shareholders. Information asymmetry is also a scenario that makes minority investors vulnerable because it is difficult to monitor performance and governance.

B. The Indian Legal Framework

Indian minority shareholder protection law is largely anchored on the Companies Act, 2013 that brought forth better remedies aimed at strengthening corporate governance and investor confidence. The Act also provided remedies for oppression and mismanagement, class actions, disclosure, and class rights protection. These regulations are a significant extension of the prior firm regulation regimes and are intended to provide a mix of management autonomy and investor security. In addition to the Companies Act, securities laws provided by the Securities and Exchange Board of India provide extra safeguards, although this is mostly limited to listed companies. The securities regulations do not apply much to the private equity setting, where the majority of the private equity investments are in un-listed entities².

The law of contracts plays crucial roles in the transactions of the private equity in India. The shareholder agreements operate parallel to the legal provisions of defining rights, duty, and redress peculiar to that transaction. These contracts are the result of negotiated risk-sharing and they can be enforced when they are parallel to the statutory law and the policy. The contract law to corporate law interface, thus, forms the basis of the protection of minority shareholders in case of a private equity deal and these two domains need to be questioned.

Statutory Protection Under the Companies Act, 2013

¹ Divakaran, Shanthi, Håvard Halland, Gianni Lorenzato, Paul Rose, and Sebastian Sarmiento-Saher. Strategic investment funds: Establishment and operations. World Bank Publications, 2022.

² Securities and Exchange Board of India Act, 1992.



A. Minority Protection Mechanisms in the Act

The Companies Act, 2013, offers various statutory remedies to safeguard minority shareholders against oppressive behaviour, mismanagement, misuse of corporate powers and unfair treatment by the majority shareholders. The main provisions of the Act that deal with oppression and mismanagement are in Sections 241-246. These provisions are important as a minority shareholder could have great problems to challenge decisions made by the controlling shareholders or the management. In the case of minority private equity investors, however, the actual application of these provisions may be fairly limited since they are more likely to be triggered following harmful action has been taken.

Section 241 provides for a mechanism for an eligible member to approach the National Company Law Tribunal (NCLT) when the affairs of the company are being carried on with an oppressive attitude towards the members or when it is prejudicial to the interest of the company or its members. The remedy is not meant to resolve all disagreements between shareholders and/or all business failures. The alleged conduct must go beyond mere differences in opinion or less than satisfactory investment results to show a level of unfairness, oppression or prejudice. In this context, the principles laid down by the Indian courts suggest that the remedy is related to conduct which imposes a burden, harshness or wrongfulness upon the shareholders.

Where the statutory requirements under section 242 for oppression or mismanagement are met, the NCLT has wide powers to provide appropriate relief. The Tribunal can control the way the company carries on its affairs in the future, can order the acquisition of shares, can ban certain actions or can impose other orders to put an end to the oppressive or prejudicial actions. In general, judicial interpretation have been focused on the circumstances which are clearly established, and which reflect unfair treatment, rather than a simple substitution of the company's management's legitimate business decision. It is possible, therefore, that the concept of legitimate expectations could be relevant where shareholders have had a longstanding governance structure or expectation.

However, these provisions may create challenges for minority private equity investors. Typically, the private equity investment is structured through the creation of detailed contractual arrangements, including shareholder agreements, reserved matters, affirmative voting rights, board representation and negotiated exit provisions. However, courts and tribunals have not always recognised contractual exit expectations, or negotiated veto rights, as falling within statutory legitimate expectations, especially where they have not been adopted or embodied in company's articles of association. For this reason, Sections 241-246 could be better used as corrective rather than preventive measures to safeguard the commercial interest of the minority investors. Examples of conduct that could be oppressive are exclusion from management or governance, diversion or misuse of corporate funds, persistent failure to observe minority shareholder rights and suppression of information and abuse of controlling voting power.

Section 245 provides for the institution of class action proceedings where a prejudice is suffered collectively by the eligible members, or depositors, of the company and its officers, as a result of the conduct. These proceedings may include directors and auditors and also some professional advisers and could enhance the accountability of companies. The mechanism is especially relevant when the conduct of many shareholders is having a material effect on them. However, the use of class actions has not been the standard remedy in corporate disputes, due to a number of procedural issues, evidence problems, and uncertainty about exactly what claims may be made in a class action. The judicial philosophy in the area of shareholder remedies has also affirmed the need to make a clear connection between alleged conduct and the statutory basis for relief.¹

The Companies Act, 2013, further safeguards shareholders by the provisions concerning variation of class rights. The rights conferred on a specific class of shares are generally not subject to modification without following the statutory rules to alter rights. This is particularly significant for minority shareholders with preference shares or



other classes with special rights as it could be a significant dilution in value or influence of their investment if rights were modified unilaterally.

The Act also imposes a wide range of disclosure, financial reporting, statutory books and records and disclosure of related-party transactions requirements. The requirements are aimed at enhancing transparency and minimising information asymmetry between controlling shareholders, between management and minority shareholders. Having access to sound corporate information helps minority shareholders spot potentially improper transactions and to use their statutory and contractual rights more effectively.

In summary, the Companies Act, 2013, provides significant protection for minority shareholders by providing mechanisms to address oppression and mismanagement, class actions, class rights and increased transparency within the company. However, there should be a balance between statutory remedies and robust contractual and constitutional safeguards for minority private equity investors. More immediate protection can be found in carefully drafted shareholder agreements, incorporation of key investor rights into the articles of association, board representation, information rights, reserved matters and more clearly defined exit provisions. The statutory framework is therefore a crucial safeguard, but needs to be accompanied by timely enforcement and other measures of good corporate governance.

¹ Sangramsinh P. Gaekwad v. Shantadevi P. Gaekwad (2005) 11 SCC 314..

Section 245 sets out the concept of derivative or class actions, in which shareholders can seek redress on behalf of the company for wrongful acts by directors, auditors, or advisors. This mechanism focuses on resolving collective harm and increasing accountability. Assertion of derivative actions is however not a popular practice due to procedural complexity, evidentiary burden and uncertainty on scope and admissibility³. Under another statutory protection, the rights of a class do not permit the unilateral variation of the rights in a class of shares without permission. The mechanism applies particularly where minority shareholders possess preference or special classes of equity. Far-reaching disclosure and transparency requirements also come with the Act, including the preparation of financial statements, disclosure of transactions with related parties, and the statutory bookkeeping. These are to reduce information asymmetry and increase shareholder control.

B. Impact of the Insolvency and Bankruptcy Code, 2016 on Minority Private Equity Investors

The mining of minority shareholders protection under the statutory provision as under the Companies Act 2013 is a much important and progressive step in India. The Act aims to improve the corporate governance through the statutory remedies for the shareholders, judicial oversight and increased access to the corporate information. The legislation, through provisions on oppression and mismanagement, class actions, variation of class rights and financial reporting and disclosure provisions, is designed to achieve a balance between the interests of the majority shareholders, company management and the interests of minority shareholders. Such protections are especially relevant when a company has a high concentration of ownership and voting power in the hands of controlling shareholders that can lead to decisions being taken that are detrimental to the minority shareholders.¹

One of the key features of the Companies Act 2013 is the focus on judicial and institutional supervision. The National Company Law Tribunal (NCLT) has been vested with the powers to intervene when affairs of the company are being conducted in an oppressive and prejudicial manner. The provisions in Sections 241 and 242 offer a crucial remedy for shareholders who are eligible to make a claim for relief in relation to unfair conduct in the corporate relationship. Judicial intervention helps to reduce or curb executive power without accountability on the part of controlling shareholders and directors. Availability of statutory remedies also strengthens the rule

³ Sangramsinh P. Gaekwad v. Shantadevi P. Gaekwad (2005) 11 SCC 314.



that majority decision making in a company is not a foregone conclusion, and must be in compliance with the legal and fiduciary obligations to the company and its shareholders.

The other major advancement is the understanding of class action mechanisms under Section 245. The provision offers a remedy for collective action for shareholders and depositors when the conduct of the company, its directors, auditors or some of its professional advisers harms a group of shareholders and depositors. The new mechanism marks a significant step in the protection of minority shareholders as they may not have the financial means or bargaining power to challenge the large companies or dominant controlling shareholders on their own. Class action can thus be used to enhance accountability and deter corporate wrongdoing.

Nevertheless, there are some drawbacks to the effectiveness of the statutory safeguards, particularly in the private equity context. A major issue is the time and expense of court action. In corporate disputes, much documentation might be involved, many hearings, expert evidence and complex legal arguments. Litigation, which often takes a long time, can significantly diminish the viability of a remedy for minority private equity investors whose investment decisions are often influenced by commercial considerations and anticipated exit dates. A legal claim that can be enforced in a couple of years might give limited commercial protection to the investor who needs action now.

The other challenge is brought by procedural thresholds and evidentiary requirements. A shareholder who wants some alleviation cannot normally rely on only dissatisfaction at management decisions or poor performance of the investment. Claimant is required to prove circumstances that meet the statutory conditions for relief. This evidentiary burden can be challenging when minority investors have less access to internal documents of the company or when pertinent documents are in the hands of the majority shareholders and the company's management. This creates an asymmetry of information that can present enforcement difficulties.

The legal system also has a very reactive approach, rather than a proactive approach. The following sections (241-246) are generally relevant when oppressive conduct, mismanagement or other prejudicial circumstances have arisen. Private equity investments are built on proactive governance mechanisms designed to control risk before the conflict. Board representation, reserved matters, affirmative voting rights, information rights, anti-dilution provisions and contractual exit mechanisms are common items of negotiation for investors. These protections are not fully captured by the Companies Act, 2013, which does not cover all the commercially negotiated protections. Therefore, tools available under the statute might not be sufficient to resolve issues where the core controversy is over the exercise or enforcement of negotiated contractual rights.

This limitation is especially significant in light of the fact that exit rights form an integral part of many private equity investments. Private equity investors generally invest with a clear idea of how they will make a profit, usually via an IPO, strategic sale, buyback, secondary sale or some other exit option. The investor may experience substantial commercial impacts even if the behaviour does not clearly meet the statutory definition of oppression or mismanagement, but where control shareholders cause or allow an exit to be delayed or prevented. Likewise, negotiated governance rights may become ineffective if they are limited to contractual arrangements where they are not well embedded in the company's constitutional documents.

Judicial ruling has made it clear that remedies for minority shareholders are fact and circumstance driven. The principles underlying oppression and mismanagement are considered in *V.S. Krishnan v. Westfort Hi-Tech Hospital Ltd*, which reminds the courts that it is not every disagreement amongst shareholders that constitutes oppression but the opposite is more likely, and that statutory remedies must be brought within a framework of limits where this is the case.² This approach helps to limit judicial interventions, but also renders statutory remedies less predictable from a private equity investor's point of view.



So although the Companies Act, 2013, has significantly improved minority shareholder protection, it should not be seen as a replacement for a well-designed private equity protection. It is best to use a mix of statutory, contractual and constitutional protections. Shareholder agreements should be used to outline clearly investors' rights, governance arrangements, reserved matters, access to information, anti-dilution protection and exit provisions, and important rights, where appropriate, should be documented in the company's articles of association. This multi-layered approach can help to minimize reliance on lengthy litigation, and give investors greater preventative protection.

In summary, the Companies Act, 2013, establishes a critical legal framework for minority shareholders' rights through remedies by court, by way of collective action, and by requiring transparency. But its reactive nature, complexity of procedures, evidentiary requirements and lack of appreciation for the commercial nature of private equity transactions make it less effective in some investment disputes. Therefore, improving the relationship between statutory rights and contractual protection and corporate constitutions would offer a more robust protection system for minority private equity investors in India.

C. Strengths and Limitations

Strengths of the Statutory Framework

The statutory framework established under the Companies Act, 2013, represents a significant and progressive development in the protection of minority shareholders in India. The legislation seeks to create a stronger balance between majority control and minority shareholder interests by providing legal remedies against oppressive conduct, mismanagement and other forms of corporate abuse. The Act recognises that majority rule, although fundamental to corporate decision-making, cannot be exercised without regard to the legitimate interests and statutory rights of minority shareholders.¹

One of the principal strengths of the Companies Act, 2013, is the availability of judicial remedies. Sections 241 and 242 provide an important mechanism through which eligible shareholders can approach the National Company Law Tribunal (NCLT) where the affairs of a company are being conducted in a manner that is oppressive or prejudicial to members or the company. The availability of judicial oversight helps ensure that controlling shareholders and directors remain accountable for the manner in which corporate powers are exercised. The NCLT is also empowered to issue appropriate orders to bring an end to oppressive conduct and regulate the future management of the company's affairs.

Another important strength is the emphasis placed upon corporate transparency and disclosure. The Companies Act, 2013, requires companies to maintain appropriate financial records, prepare financial statements and provide disclosures relating to significant corporate transactions, including related-party transactions. These requirements help reduce information asymmetry between majority and minority shareholders. Access to reliable corporate information allows minority shareholders to monitor management decisions more effectively and identify transactions that may adversely affect their interests.

The introduction of class action proceedings under Section 245 is also a significant development. Class action enables eligible shareholders or depositors to seek collective remedies where a company's conduct or the conduct of its directors, auditors or other specified persons causes harm to a class of stakeholders. This is particularly valuable because individual minority shareholders may have limited financial resources and bargaining power when challenging corporate misconduct. Collective action can therefore strengthen shareholder accountability and discourage abusive corporate practices.

Limitations of the Statutory Framework

Despite these strengths, the effectiveness of the statutory framework is subject to several limitations, particularly in the context of private equity investments. One of the most important concerns is the time and cost involved in



pursuing legal remedies. Corporate disputes can involve lengthy proceedings, extensive documentation, legal representation and complex evidentiary requirements. For minority private equity investors, who commonly operate within predetermined investment periods and require commercially efficient exit mechanisms, a prolonged legal process may significantly reduce the practical value of statutory protection.

Procedural thresholds and evidentiary requirements can also restrict access to remedies. A minority shareholder cannot normally obtain relief merely because a business decision has resulted in poor financial performance or because the shareholder disagrees with the majority's commercial strategy. The claimant must establish circumstances that fall within the relevant statutory requirements. This can be particularly challenging where the minority investor has limited access to internal company information or evidence concerning the conduct of directors and controlling shareholders.

A further limitation is that statutory remedies are predominantly reactive rather than preventive. Oppression and mismanagement provisions generally become relevant after conduct causing prejudice or unfairness has occurred. By contrast, private equity investment protection is primarily based upon preventing disputes through carefully negotiated governance arrangements. Private equity investors frequently negotiate board representation, reserved matters, affirmative voting rights, information rights, anti-dilution provisions and specific exit mechanisms before making an investment. These arrangements are designed to prevent the majority from taking certain actions without investor consent.

The Companies Act, 2013, does not fully address the commercial characteristics of private equity investment. Private equity investors are not merely passive shareholders seeking long-term dividends; they generally invest with clearly defined financial objectives and exit strategies. Exit rights, therefore, are often among the most important elements of the investment agreement. Where an investor is prevented from exercising a negotiated exit right, delayed in achieving an agreed exit, or excluded from governance processes, the statutory remedies may not always provide an immediate or commercially satisfactory solution.

The distinction between contractual rights and statutory shareholder rights can further complicate the position of private equity investors. Although shareholder agreements may contain extensive governance and exit provisions, their effectiveness can depend upon how those rights interact with the company's constitutional documents and applicable company law. Consequently, an investor who relies exclusively upon contractual arrangements may still face difficulties if the relevant rights are not adequately incorporated into the company's articles of association or supported by appropriate statutory mechanisms.

Judicial decisions have also emphasised that not every disagreement between shareholders constitutes oppression or mismanagement. In *V.S. Krishnan v. Westfort Hi-Tech Hospital Ltd.*, the Supreme Court considered the principles applicable to oppression and mismanagement and highlighted the importance of establishing conduct that satisfies the statutory requirements rather than treating ordinary commercial disagreements as oppression.² While this approach prevents unnecessary judicial interference in legitimate business decisions, it can make statutory remedies more difficult to invoke where minority investors are facing commercially harmful conduct that does not clearly meet the required legal threshold

D. Judicial Interpretation and Case Law Trends

The judiciary's interpretation has played a critical role in determining the area and applicability of minority protection. Courts have created a boundary between sound business judgements and acts of oppression and have considered fairness, probity and reasonable expectation of shareholders. In cases where oppression is proven, they have provided relief to restore balance and prevent abuse of power. Conversely, unproven assertions of long-term



or biased actions have been dismissed because of the discretion of the managers⁴. The jurisprudence of derivative action does not exist, and the judicial restraint in evolving collective action is apparent. The courts have typically required a demonstration of injury to the company and malice⁵. Overall judicial fashions refer to a moderate style that seeks a balance between minority protection and economic freedom, which suggests that an addition to the contractual protection would be necessary in the scenario of a private equity transaction.

Contractual Safeguards in Private Equity Transactions: Shareholders' Agreement Focus

The contracts of shareholders in a transaction of a private equity business are of the nature of a constitution in private and it is a way of fashioning the governance, control and exit terms far above the statutory minimum. Nevertheless, there is an ongoing strain between the freedom of contract and mandatory rules of company law, especially in situations where the clauses of the contract contradict the Articles of Association of the company. The Indian courts have invariably observed the Articles prevail over any other agreement except when shareholders enter into agreement with others that are inconsistent with any corporate constitutional document⁶. This case law restricts the utility of negotiated minority protections and strengthens statutory primacy over strict contractual rules of governance⁷.

The most common characteristic of a private equity deal, when a minority shareholding is taken into consideration, is the contractual protection. The primary instrument through which governance rights, economic security and exit mechanisms are negotiated and implemented is the shareholders' agreement. Compared to statutory provisions, shareholders' agreements are tailored to the purpose and risk-taking specific to individual businesses of individual commercial investments. Their significance can be attributed to the shortcomings of statutory company law in the solution of company-specific problems like exit certainty, dilution risk, and decision-making control.

The statutory law, which is generalised and reactive, is unable to protect minority shareholders in a private equity deal. Corporate laws tend to be highly sensitive to after-the-fact wrongdoing and require very high standards of proof. On the other hand, shareholder agreements are preventive because they establish rights that govern future conduct⁸. This contractual structure assists minority shareholders to protect interests without resorting to courts and provides less uncertainty and less litigation expenses⁹.

Shareholders' contracts are a universal safeguard of pre-emptive rights. These rights entitle the existing shareholders to a proportionate right to the future issue of shares, thereby preventing unwilling dilution. Pre-emptive rights protect minority shareholders by preserving ownership percentages and voting force. In practice, these rights are exercised by subscription, by notice, and with time limits. It has been condemned whereby exception is written broadly and therefore permits exceptions to take a role in the case of preferential allotment or convertible instruments.

Tag-along rights guarantee the minority shareholders of safety in case of exit since they can become part of a sale by majority shareholders. These rights are intended to guarantee that minority investors receive equal terms and are not sidelined in liquidity matters. The tag-along clauses require, operationally, that the selling majority ensure

⁴ Needle Industries (India) Ltd v. Needle Industries Newey (India) Holding Ltd (1981) 3 SCC 333.

⁵ Shanti Prasad Jain v. Kalinga Tubes Ltd AIR 1965 SC 1535.

⁶ IDFC Trusteeship Services Ltd v Hubtown Ltd (2017) 1 SCC 568.

⁷ World Phone India Pvt Ltd v WPI Group Inc (2013) 178 Comp Cas 173 (Del).

⁸ Ramesh B. Desai v. Bipin Vadilal Mehta (2006) 5 SCC 638.

⁹ MCX Stock Exchange Ltd v. Securities and Exchange Board of India (2012) 172 Comp Cas 321 (Bom).



the addition of minority shares to the deal. The disputed issues tend to be overvaluation parity, procedural compliance and transaction structuring. Drag-along rights may undue minority shareholders by forcing them to join a sale which may jeopardize minority interests. Enabling easy exits and promoting efficiency in dealings, the drag-along privileges can be tyrannical in a world that is not highly secured. Transparency and fair treatment in procedures and equal treatment ensure equity¹⁰. Otherwise, minority shareholders risk being driven out at low prices.

The minority shareholders are in control of the strategy through the board structure and observer privileges. The presence of the board will enable them to regulate management conduct and gain access to the decision-making process. Being non-voting, observer rights contribute to the flow of information. These rights, in a way, depend on cooperation and good faith. They may not work where the promoters have the ultimate vote.

Reserved matters and veto powers restrain unilateral decision-making by requiring minorities to consent to any specific action. These provisions protect minority shareholders against fundamental changes in either value or control. Reserved issues are typically capital restructuring, mergers, asset disposal and business scope change. Excessive veto powers can, however, deadlock an operating flexibility information reporting rights address information asymmetry by making periodic disclosure. These rights enable the minority shareholders to appraise performance, adherence and quality of governance. Practical problems arise where the disclosures are late, selective or not described.

The position of the nominee directors of a private equity is that of dual loyalty, as they owe fiduciary duties to the company, and at the same time, they must represent the interests of the investors. Such directors are required, under Section 166 and 149 of the Companies Act, 2013, to take such actions in good faith in the best interests of the company, which poses an inherent conflict during the restructuring or insolvency. These struggles escalate when CIRP occurs, and the nominees no longer have any influence, the process of governance changes to insolvency experts and the possibility of personal liability about previous actions rises even though effective control is lost.

Exit rights, like put options provide a liquidity assurance, as they allow minority shareholders to claim promoters or the company to purchase any shares at an agreed valuation. Though a commercially viable option, it has the limitations of enforceability in cases where it becomes difficult to implement due to regulatory and financial constraints. The anti-dilution clauses increase the risk of value dilution for minority shareholders during down-round financings. These readjust the conversion or issue more shares ratios to keep the economic value. The rationale is founded on complexity and deterrence of future investment. Dispute resolution provisions stipulate methods of resolving conflict, which are normally arbitration. These provisions enhance predictability and confidentiality at the expense of minority shareholders in situations where forums or legislation govern parties.

Contractual protection supplements the law by closing the gaps in corporate law. However, the rights of contracts are not beyond the statutes and judicial review. The courts have generally applied shareholders agreements that are compatible with company law, and not where they are otherwise. The judicial reasoning would favor the freedom of contract to the corporate governance principles. As experience demonstrates, well-composed written shareholders' agreements do go some way in ensuring minority protection, but their enforcement is a matter of judicial interpretation and procedural integrity.

Comparative Insights: International Approaches to Minority Protection

A comparative study of the minority shareholder protection is useful in drawing inferences about the level of protection minority investors receive in Indian private equity (PE) transactions. India and the United Kingdom,

¹⁰ Western Maharashtra Development Corporation Ltd v. Bajaj Auto Ltd (2010) 154 Comp Cas 593 (Bom).



as well as the United States, have different corporate law frameworks, but tries to balance the rights of the majority investors with the rights of the minority investors. What differ is the degree of reliance on the statutory intervention, contractual governance, contractual fiduciary duties, and judicial enforcement. Private equity governance is closely tied to the concept of contractual freedom in the United Kingdom and the United States, where sophisticated investors have the ability to negotiate fine print relative to the rights they receive as a result of their investment based on the asset's commercial circumstances. This type of contractual safeguard is complemented by the statutory safeguards and the common law principles which add multiple layers of protection to the minority shareholders.

Minority Shareholder Protection in the UK

In the United Kingdom, minority shareholders are protected through a mixture of contract and statute and judicially, so it provides an interesting model for minority shareholder protection. If an unfair prejudice is caused to minority shareholders the statutory unfair prejudice remedies are available to them where the company's affairs are conducted in an unfair way. This mechanism is an important route for shareholders who are being seriously mistreated by the company. If a remedy is available, then majority control cannot be exercised without taking minority shareholders into consideration.

But the typical UK private equity investor is not solely dependent upon statutory remedies. Shareholder agreements are a critical component in defining the rights and responsibilities of shareholders, founders and controlling shareholders. These agreements can include provisions for board representation, voting rights, reserved matters, information rights, transfer restrictions, pre-emption rights and exit provisions. These enable investors to foresee possible dangers and set a framework for how to handle them before they become an issue.

Importance of contractual certainty is also very high in the legal system in the UK. Courts tend to uphold well negotiated commercial transactions and will attempt to honour the intention of the contracting parties. Where a contractual right is breached or where statutory unfair prejudice and other legal principles are invoked, then judicial intervention is allowed, but generally the court will not be seen as unnecessarily interfering with a legitimate commercial arrangement. Contractual enforcement, statutory remedies and the common law can thus create a greater level of predictability for minority private equity investors.

Minority Shareholder Protection in the United States countries. Minority Shareholder Protection in the United States countries.

Another significant comparative example, however, is the United States, which has a powerful emphasis on contractual freedom and fiduciary responsibility. Corporate law in the United States is largely state law, and Delaware in particular is vital to corporate and private equity deals. Under the US framework, rules governing the internal management of a company are designed to give the parties a lot of flexibility, such as using shareholder agreements or corporate charters, or investment documents generally.

Minority investors have specific rights, which may be negotiated from time to time, in relation to voting, board membership, access to information, significant corporate decisions, transfer of shares and exit provisions. In private equity deals, these contractual rights are significant as investors may need protection but not be the majority owners or have a direct role in the day-to-day operations of the business.

An extra layer of protection is fiduciary duty. Directors and, in appropriate cases, controlling shareholders have duties aimed at preventing disloyal conduct, conflicts of interest and improper use of corporate power. The size of the body of U.S. corporate law on fiduciary duties has led to the formation of relatively developed principles



of directors and controlling shareholders' duties. These principles are in addition to contractual protections and offer minority investors legal avenues for recourse in the event that the corporate decision makers misuse their position.

There are also disclosure and information rights in the US private equity framework. Financial, operational and governance information is usually negotiated with minority investors for them to monitor their investments effectively. Good disclosure allows investors to spot any potential conflicts in a timely fashion and diminishes the information asymmetry between management and investors.

The deep impact of the significance of comparative data on India.

The comparison illustrates that protection of minority private equity investors is not purely dependent on statutory remedies. In both the UK and the USA contractual governance is used as a key preventative approach, and where contractual governance is less developed or at fault, statutory powers, fiduciary duties and judicial review offer further protection.

The Companies Act, 2013, gives essential protection to shareholders through provisions on oppression and mismanagement, class actions, shareholders' rights and corporate disclosure in India. However, statutory remedies can be reactive, and may be complex with lots of legal and administrative hassles involved. Private equity investors need to have suitable contractual protection in addition to the statutory protection.

Based on the comparative experience, there is a need to ensure that, in an Indian PE transaction, more attention is paid to the carefully drafted shareholder agreements, the inclusion of relevant investors rights in the company's constitutional documents, the information rights and the clear definition of reserved matters and enforcement of exit mechanisms. This would eliminate the need for long and expensive litigation and would increase investor confidence in their commercial rights.

The United Kingdom and United States illustrate the importance of the statutory protection, coupled with the contractual freedom, along with fiduciary duties and effective judicial enforcement. India already has a very important statutory base, and further developing the relationship between company law and negotiated private equity governance may help minority shareholders to be better protected, proactive, and commercially responsive.

Indian structure on the other hand, is more inclined towards statutory redress and comparatively less judicial expertise regarding disputes concerning private equity. Enforcement of contract remains subject to interpretative uncertainty as well as delays in processing. The Indian law has a general template of statutory solutions, which when applied uniformly can be adequate in providing any protection. India can be taught to be more accepting of commercial intent in shareholders agreements, develop specialised jurisprudence where there is a conflict in the private equity market, and be more efficient in its procedural workings. The best practice in international standards for drafting shareholders agreements might provide protection for minority shareholders without much legislation.

Critical Evaluation and Reform Proposals

The present legal regime enshrined in the Companies Act, 2013, offers a crucial statutory support for protecting minority shareholders in India. The bill aims to deter the abuse of majority control and encourage good corporate governance practices through its provisions concerning oppression and mismanagement, class actions, mandatory disclosure, and protection of class rights and judicial oversight. In theory, however, such provisions offer welcome protection, but in the private equity arena, there are significant limitations. Characteristics of private equity investments include negotiated governance arrangements, time-limited investment periods, commercial exit prospects and high financial risk. The statutory framework is not always effective to meet the particular risks and commercial circumstances of minority private equity investment.



One of the great weaknesses is that statutory protection is focused essentially on remedial action. The Companies Act, 2013, grants certain remedies to shareholders who are the victims of oppression, mismanagement or corporate prejudice, but these remedies are typically invoked after the event of the alleged wrongdoing. However, if a private equity investor is a minority investor, they will usually need some means to prevent undesirable actions before they end up hurting the value of the private equity investment. An investor may want to participate in certain transactions, such as the sale of a substantial number of shares, and may want to ensure that the investment does not result in a dilution of its shareholding or that it has representation on the board and access to financial information and well-defined exit rights. These mechanisms are designed to avoid conflicts, not solve them after significant commercial harm is done.

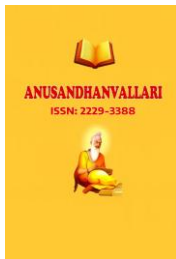
Imposing a threshold of misconduct can also hinder the efficacy of statutory remedies. Understanding of the concepts of oppression and mismanagement will not necessarily be satisfied simply because of poor business performance, disagreement regarding enterprise strategy or failure to generate returns from the investment that were anticipated. The minority investor is thus required to establish circumstances that meet the applicable statute and case law requirements. This evidentiary burden will be especially challenging when the investor is not in charge of the company's management or has no free access to the company's internal records. This creates a situation of information imbalance, which may make the enforcement of the rights of minorities more difficult.

One of the other key issues is lengthy litigation. Private equity investments tend to be time-bound because investors typically have a time horizon for investing in a company, and they expect to get their return on investment when a certain time has elapsed or when negotiations have been completed. The value of the statutory remedy could diminish if a dispute over governance or an exit mechanism has to be pursued for a long time in front of a tribunal or court. Although the investor will eventually make it, the delay could have already caused a financial loss, market opportunities and/or planned exit strategy. The expense of litigation also deters minority investors from pursuing statutory remedies, especially when they are unsure what, if anything, will be recovered.

Court decisions have also brought some confusion to some aspects of minority shareholder protection. Courts have addressed issues of what constitutes oppression, the importance of contractual provisions, and the nature of shareholders' expectations as to governance and participation. It can be hard to tell, in practice, whether a disagreement is legitimate or whether it is oppressive. Likewise, contractual rights bargained by private equity investors and promoters might not always be treated as rights that are embedded within a company's constitution. This leaves uncertainty over how far negotiated governance provisions can be trusted when investor controlling shareholders relations go sour.

Another key conflict is between managerial autonomy and fairness to the shareholders. The courts and tribunals should not unduly encroach on companies' freedom to make sensible business decisions, in recognition of an expectation that directors and controlling shareholders should be free to run the company efficiently. Meanwhile, over-reliance on management can expose minority shareholders to a deceptive set of decisions that, on the surface, may seem business-like but on a deeper level, may be compromising what they have negotiated for themselves. The balance of these conflicting concepts will always be uncertain, as each controversy is individual and relies on its own facts, corporate makeup and its environment.

Contractual protection is thus an important complement. Private equity investors can negotiate shareholder agreements with provisions regarding reserved matters, voting rights, board representation, access to information, transfer restrictions, anti-dilution protection, tag-along/drag-along rights and exit mechanisms. These might be much more specific in terms of protection than the general statutory remedies. But contractual protection will be of great value only if contractual terms are well drafted, if the parties involved have strong negotiating power, if the agreement is consistent with the company's constitution, and if the rights negotiated are enforceable in practice.



Overall, the Companies Act, 2013, is to be considered as a fundamental statutory protection rather than a full armour of protection for the minority private equity investors. The principles it sets out are important, in the areas of fairness, accountability and transparency, but its reactive nature, evidentiary requirements, costs of litigation, and uncertain interpretation, can result in less effectiveness in investment disputes that are time sensitive. This is better than trying to rely solely on statutory remedies, however, and a better way would be to incorporate statutory and well-drafted contractual and constitutional protections. Shareholder agreements, articles of association and statutory rights can be harmonised to provide increased preventative protection for minority private equity investors without sacrificing access to judicial remedies in the event of corporate misconduct..

The shareholders' contracts may collapse where minor shareholders lack bargaining power, and the rights are not equally divided. The enforcement problems are delays in the procedure, jurisdictional issues, and financial constraints on promoters. Information asymmetry also occurs where there are weak contractual disclosure conditions¹¹.

The reform proposals must aim at coming up with a clear statutory guidance relevant in the context of the transactions in private equity with special reference to the oppression that may be caused by restriction of exit and dilution. The consistency of the judicial can be enhanced using specialised commercial benches, which are knowledgeable of disputes in the field of private equity. The drafting asymmetry and uncertainty can be minimized by incorporating clauses of model shareholders agreements. Certain measures, like regulatory assistance in terms of non-binding guidelines on disclosure and exit fairness, would also enhance the protection of the minority without compromising on the freedom of contract¹².

Further reform is required on the reinforcement of enforceable minority protection in the transactions of private equity. Immediate adjudication of petitions according to Sections 241-242 of the Companies Act, 2013 under NCLT would minimize wastage of time in the process of evaluating a petition, which would diminish investment value. Increased use of arbitration by the agreement of shareholders based on contracts may lead to higher predictability, although it must not contradict the company law. Information asymmetry would further be avoided by targeted training of NCLT and NCLAT members and obligatory post-investment disclosures of unlisted companies¹³.

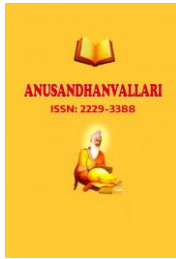
Conclusion

The minority shareholder in an Indian private equity transaction operates in the interface of the statutory company law and contractual governance. The Companies Act, 2013 introduces a detailed regime of oppression, mismanagement, disclosure and remedies. These legal safeguards, though well-intended in its creation, lack in the enforcement, availability, and responsiveness to the interests of private equity. Shareholder agreements are evolving as invaluable minority protection tools where certain specific protections are given that concern dilution, voting rights, access to information, and exit guarantees. Contractual mechanisms are proactive and complementary to statutory remedies because they reduce litigation. Judicial interpretation has been inclined to favor contractual autonomy, which is immune to statutory consistency that reinforces the central position of shareholders' agreements in the trading of private equity.

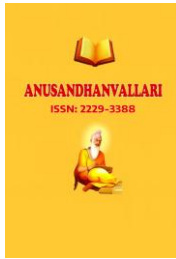
¹¹ Pehlivanoglu, Murat Can. Non-Pecuniary Private Benefits in Publicly Traded Corporations: How Involuntary Dissolution Statute May Be the Solution. Vol. 5. Brill, 2023.

¹² Kumar, Amit, and Indrajit Dube. "The paradox of corporate purpose in India: Shareholder primacy versus stakeholder model." Australian Journal of Asian Law 25, no. 1 (2024): 69-87.

¹³ Mondal, Niladri, Gandhi Anand Bilung, and Victor Nayak. "The Evolving Role of Minority Shareholders in Corporate Decision Making: Navigating the Tensions between Unsettling Concerns and Reassuring Outcomes." NUJS J. Regul. Stud. 9 (2024): 78.



The debate indicates that the law does not provide sufficient protection to minority interests in the private equity cases. Good defence can be attained by fairness in legal supervision and a robust contract. The Indian private equity ecosystem can be improved by enhancing judicial uniformity, contract enforcement, and good governance structuring in the future. This balance will reinforce investor confidence, market stability, and the long-term growth of Indian private equity investment. The joint strategy will also facilitate long-term promoter-investor alignment, reduce instances of controversies and enhance regulatory credibility, which would make India a competitive venue in the global capital markets of the complex capital of private equity.



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