

Income Volatility and Job Security in the Gig Economy: A Study of Platform Workers

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Abstract: As digital platforms have quickly grown to change global labor markets, they have also created what is now called the gig economy. The gig economy consists of a system of short-term, flexible, task-oriented employment opportunities where an individual performs work by connecting with customers over digital platforms rather than through a traditional long-term employment contract. While gig employment provides flexibility and new income sources to workers; it also sparks discussions around workers' rights regarding job security, income instability and labour protections. This paper presents research regarding income volatility and job security from June 2019 through March 2023 for platform workers. This research examines secondary data collected from multiple sources, including academic journals, policy documents, and government publications. It analyzes the income generation of gig workers, the conditions under which they work, and the effects of gig employment on the labor force. The analysis of the study indicates that gig workers experience irregular earnings due to the variability in demand for their services, the commission model of the platform they are linked to, and the algorithmic management of their tasks. In addition, most gig workers do not have employment contracts and do not receive any form of social security, which results in low job security. This paper posits that gig work offers many forms of employment, primarily targeting young people and those with only a small amount of skill. However, it leaves those who engage in gig work facing serious economic instability and unpredictable income. Policy changes related to extending social protections and improving labour standards are needed to ensure workplace conditions are equitable in the transition to a digital labour market.

Keywords: GigEconomy, PlatformWorkers, Income Volatility, LabourMarket, JobSecurity, DigitalPlatforms

Introduction

Tech advancements and digital transformations over the last ten years have dramatically changed labour markets around the world. The growth in usage of things like smartphones, online payment sites and digital platforms has opened up new employment types (many of them very different from wage-type employment) commonly referred to as 'the gig economy'. Indeed, in this context, we have observed the emergence of a labor market characterized by temporary, task-oriented, or freelance workers, as opposed to permanent employees; individuals participating in the gig economy obtain work through a digital platform that links them with clients, effectively matching the supply and demand for labor.

The expansion of the gig economy has been particularly notable in numerous developing nations, where unemployment and underemployment remain significant economic issues. Digital platforms have provided individuals with access to work (which would have been otherwise impossible due to geographical or institutional barriers). Examples include: ride-sharing, food delivery services, logistics platforms and online freelance platforms ('gigs'). Individuals are lured to the gig economy primarily for its flexibility, enabling them to choose their working hours, and for the ability to integrate multiple income streams from several platforms.

The gig economy has provided numerous benefits to a wide range of people; however, The issue has also sparked debate among economists, legislators, and labor unions regarding the working conditions associated with gig employment. Most gig workers are categorized as independent contractors rather than conventional employees. As independent contractors, these workers generally do not qualify for benefits or rights that are typically linked to standard employment, such as minimum wage regulations, paid leave, health insurance,

unemployment assistance, and retirement plans. As a result, gig workers operate in precarious workplaces with no social protections and unpredictable incomes.

Another significant challenge for gig workers is the inconsistency of their income. This instability arises because gig workers are compensated for each individual task or service they provide. How much money gig workers earn will mostly be determined by supply and demand (in their particular market), the algorithms of the platform they use to find work, and competition from other gig workers. Therefore, when the demand for gig services is high, many workers will earn a higher than average wage. However, when demand is low, many gig workers will see a significant decrease in what they earn. Studies show that a large percentage of gig workers have very little money to live on and experience financial difficulties because of it. In fact, many studies estimate that approximately 40 percent of all gig workers earn less than ₹15100 per month, which highlights how many platform workers are economically insecure.

Job instability is another major challenge with gig workers. The vast majority of gig workers lack a formal, signed employment contract, which means that whether or not they are able to find work will depend solely on digital platform rules, algorithms, and status (i.e., if their account is suspended or deactivated). Those employed in the gig economy have very little control over how they are treated with respect to their employment status.

The gig economy has seen rapid growth in previous years, especially in countries such as India and many other developing markets. It is anticipated that this trend will continue to accelerate in the years to come; some estimates project that by 2030, the number of gig workers in India will be approximately 23.5 million, which is around 36% of the total non-agricultural workforce.

Acknowledging the importance of gig work to the economy, it is imperative that we understand the working conditions of gig workers and how they have transformed over time. This paper will analyze the experiences of gig workers on a digital platform from June 2019 to March 2023, focusing on the two most critical issues they face: inadequate job security and variable income. This research seeks to enhance the dialogue concerning the future of employment within digital societies.

Research Methodology

For our current research, we will be using a descriptive and analytical approach to investigate job security and income volatility in this sector. We want to understand the working conditions of individuals who perform these jobs through various platforms and identify the variables that contribute to their income fluctuations. Gig economies are a relatively new phenomenon, so there is limited data available regarding employment conditions. As most data (i.e., primary) have limitations, we will rely heavily on secondary sources.

The study timeframe is from June 2019 to March 2022 (pre-and post- COVID). Thus, we will utilize as many secondary data sources as possible in this time range as they each provide unique pieces of information concerning gig work. All secondary data sources (e.g., government reports, labour market studies and academic literature) are all credible secondary sources of data pertaining to this sector of the economy and have been obtained from institutions such as the International Labour Organization and the Government of India's NITI Aayog. These secondary data provide insight into the structure and growth of platform-based occupations, as well as various statistical estimates regarding the number of gig workers, their income levels, working hours, and working conditions.

The research incorporates data gathered from books, journal articles, and other policy papers analysing the impact of gig work from an economic perspective. The aforementioned items offer theories/concepts related to gig work and provide a context for the research's empirical findings. The analysis examines several variables related to gig work on a monthly basis, including: Monthly Income, Monthly Working Time, Total Tasks Completed, Fluctuations in Demand for Tasks and Platform Commissions.

Examining these variables is the purpose of identifying the factors that explain variance in income between workers who do gig work through the platforms.

Along with doing descriptive analysis, the paper provides a very basic analytical framework for determining the relationship between incomes and selected explanatory variables among gig workers. While the complete econometric model will not be developed for this study, a conceptual relationship between the variables can be presented as follows:

Income = f (Working Time, Demand Fluctuations, Platform Commission, Competition Between Workers)

The framework presented above indicates that the incomes received by gig workers are influenced by many economic and institutional factors. If any of these factors change, then the prices received by the gig worker could vary and therefore contribute to income volatility.

Literature Review

The growth of the gig economy has considerably reshaped labor markets, introducing more flexible employment methods through digital platforms for workers. Valerio De Stefano (2016) describes the gig economy as one that features both short-term and on-demand jobs, focusing on hiring individuals for specific tasks rather than establishing long-term contracts. De Stefano argues that while this system provides flexibility for both employees and employers, it also causes problems around employment rights and protection for employees. In this manner, despite gig workers being outside the scope of traditional labor laws, their risk of job loss has grown, resulting in decreased stability of their income derived from work.

Also, Mark Graham, Isak Hjorth, and Vili Lehdonvirta (2017) studied the growth of digital labour platforms, focusing on how these production processes will affect countries globally. Their data shows that digital labour platforms have connected workers with clients located around the world and expanded job possibilities than could otherwise have been available. Alternatively to the positive benefits of the gig economy, they also state that when employees from different regions compete with each other for jobs, it typically leads to wage competition and varying amounts of income which will ultimately hinder the financial stability of employees.

In a research report published by the International Labour Organization in 2021, a thorough analysis was conducted on the effects of digital labor platforms and their implications for the future of work. The results indicate that the creation of gig jobs by platform providers is increasing at an astonishing rate, with more than 100 million gig jobs available worldwide. The authors of the study emphasized that, despite the significant number of jobs generated by these platforms, gig workers face numerous challenges as gig employees. These challenges encompass low wages, a lack of social safety nets, and minimal to no access to bargaining opportunities.

The literature significantly contributes through a study conducted by Arne L Kalleberg and Megan Dunn (2016), which chronicles the evolution of work due to the rise of the gig economy. The authors highlight the increasing gap between 'stable, well-paying' positions and insecure forms of employment, as evidenced by the swift growth of gig work. They also contend that this surge in gig employment could result in labor market polarization, characterized by a small group of highly skilled, flexibly employed workers alongside a vast number of low-wage and/or insecurely employed individuals.

The gig economy in India has experienced rapid growth, with substantial increases anticipated owing to the emergence of digital platforms and e-commerce. Nevertheless, a recent report published by NITI Aayog in 2022 indicates that gig workers encounter numerous challenges, such as the absence of a stable income, lack of social security, and minimal legal protection. There are also socio-economic factors that can affect these workers in terms of their ability to earn a living through the sharing economy, as described in a study performed by Alex J. Ravenelle (2019). In that study, Ravenelle found that many gig economy workers earn inconsistent wages from

various digital platforms and have to use at least two platforms to earn a reasonable income. Ravenelle also noted that gig economy workers often work long hours, and experience limited bargaining position when dealing with the digital platforms they use to perform their work.

Nick Srnicek (2017) has investigated the effects of digital platforms on the nature of work via his analysis of "platform capitalism." In his book, Srnicek discusses how digital platforms have become large intermediaries controlling access to certain markets and data sets. This concentration of power in the hands of these digital platforms has allowed them to create negative impacts on the actual work conditions of their workers through influencing wage rates and working conditions, resulting in most gig economy workers being dependent on their respective platform for their livelihood.

The issue of overseeing employment within the gig economy has been tackled by Andrew Stewart and Jim Stanford (2017). Their work points out that the traditional laws we have in place did not account for this type of labour and therefore do not (at least not sufficiently) cover the reality of the labour market that has developed through platforms. There is a push for the creation of new regulations to guarantee that gig workers have access to minimum wages, social protection, and employment rights.

Janine Berg and colleagues (2018) have made a major contribution to our understanding of digital labour platforms with their research on working conditions for gig workers within the online marketplace. Their findings show that gig workers often earn low or unpredictable wages due to irregular work demand and stiff competition for work. They also demonstrate that platform algorithms, which determine how work is assigned to gig workers and on what basis, are at times opaque.

Further to, and expanding on, Stewart and Stanford's findings, Arun Sundararajan (2016) reviews how the sharing economy is changing the way workers interact with each other and the businesses that engage them within the digital marketplace, shifting towards a model of decentralised and crowd-based work. While this model provides efficiency and innovation, it also questions traditional models of the employer/employee dynamic and raises concerns regarding income stability and worker protection.

Alex Rosenblat (2018) takes a different viewpoint on the effects of algorithms and how they impact labour processes within the ridesharing industry. Rosenblat finds that algorithmic management allows for increased platform control over the tasks and salary earned by the contractor without any direct interaction with those individuals. The algorithmic management of contractors creates limited freedom and uncertainty about the amount of money that can be earned in providing services.

Hannah Johnston and Christine Land-Kazlauskas (2019) study the issues regarding representation of gig economy workers, as they relate to their responsibilities for organizing collective action. As gig economy workers are considered to be independent contractors, they are routinely denied access to formal unionized structures (traditional trade union) or mechanisms of collective bargaining.

Diana Farrell and Fiona Greig used financial transactional data in their study of gig economy workers and how much the wages from those workers fluctuate from month to month (2016). Their research shows that income traditionally is considerably variable for gig workers on a monthly basis and as a result, these workers experience great difficulties in sustaining financial stability throughout their working lives.

Richard Heeks' study (2017) examines how the gig economy affects developing nations. He describes digital labour platforms as providing new job opportunities but if the worker does not have the right skill set, access to appropriate infrastructure and appropriate labour protections, digital labour platforms can reproduce existing inequalities.

In conclusion, Jamie Woodcock and Mark Graham (2020) deliver a significant review of the gig economy and its effects on workers in that industry. Their research points to the rising reliance of workers on digital platforms

and calls attention to the imperative for stronger regulations related to job security, pay rates, and income variability.

Conceptual Framework of the Gig Economy

'Gig economy' signifies a notable evolution in employment driven by the proliferation of online businesses and services that leverage digital capital (i.e., companies that mainly operate through the Internet). Traditional employment arrangements usually involve the signing of long-term employment contracts by employees (workers), who are then compensated for their work through fixed wages paid over time. However, In the gig economy, workers receive compensation for their efforts (when feasible) by fulfilling specific tasks allocated to them by various clients (or employers) through an online platform or application.

Digital platforms serve as intermediaries that connect service providers (workers) with consumers (service users). These platforms leverage algorithms to assign and distribute tasks, monitor worker performance while on the job, and establish the payment for workers who perform the service. Digital platforms can be exemplified by ride-sharing services (for instance, Uber and Lyft), food delivery services (including Grubhub and DoorDash), online freelance job websites (such as Upwork and Fiverr), and home service applications (like TaskRabbit and Handy).

The gig economy is generally segmented into two primary categories: online gig work and location-based gig work. Online gig work consists of tasks that can be accomplished from any location, usually utilizing an Internet-connected device (for example, a computer, smartphone, or tablet), and includes jobs such as data entry, software development, graphic design, and content writing. In contrast, location-based gig work refers to tasks that are carried out at a specific physical location (such as a residence or an office building) and includes services like transporting passengers to their destinations (i.e., through a ride-sharing service), delivering food to customers, and performing maintenance or repair work at a customer's home.

Flexibility is one of the defining elements of the gig economy. Workers have the choice of when they work and how much they want to work. At the same time, flexibility frequently will result in a lack of job stability and an unpredictable income for workers. Gig workers are paid for completing a job and not based on a consistent wage so their monthly pay varies considerably.

Another defining element within the gig economy is algorithmic management. Algorithmic management refers to the use of algorithms, through digital platforms, to manage the supply and demand of workers, establish wages and assess workers' performance. Algorithmic management creates efficiencies for the platform but it can also create an imbalance of power between the platform and the workers.

Growth of the Gig Economy

Rapid growth in the gig economy occurred between 2019 and 2023 around the globe due to a wide range of factors such as technological advancement, greater access to broadband, and changed consumer habits; all of which affected consumption by consumers and businesses alike. Additionally, COVID-19 greatly impacted gig spending by speeding up the rate of acceptance of digital platforms providing gig service such as food delivery, supply chain and logistics for e-commerce, and many types of freelance work.

India's gig economy has witnessed significant expansion in recent years, driven by the extensive use of mobile devices (such as smartphones) and mobile payment systems, which facilitate participation in the gig marketplace for both workers and their clients. Moreover, many individuals who lost jobs or earned less income as a result of pandemic-related restricted opportunities turned to gig work to enable them to earn a livable wage.

Preliminary estimates indicate that approximately 7.7 million gig workers were present in India as of 2020-21. Although this constitutes a relatively minor portion of the total workforce in India's economy, it is a segment

that is on the rise, driven by the need for more workers due to the growth of e-commerce, on-demand services, and numerous other sectors that are undergoing significant digitization.

Young people and those without a formal education are now competing for work through the gig economy, which has created many new jobs. The debate continues, though, about how good these jobs actually are. Some people are able to make substantial amounts of money in the gig economy, while others find themselves working for low-wage salaries for long periods of time with little to no protection from employment law.

Income Volatility Among Platform Workers

Workers' earnings experience income volatility over time largely because of several external influences (such as competition among workers, the demand for services at specific times, and platform policies related to workers) along with seasonal factors. The gig economy is affected by these influences, but at a quicker pace than traditional employment settings.

One of the most significant sources of income volatility from gig work can be the uncertainty of demand; in that gig workers are paid only for each task they complete based on the frequency at which service requests are submitted to the worker using the platform. This can result in fluctuations in worker's income during periods of: 1) high volume/peak times (holiday's, sporting events, etc.) this is when there is a greater number of requests are being submitted, and subsequently, more tasks can be completed by the gig worker; 2) low- volume times, which can affect worker's ability to secure enough tasks to maintain stable income for any given week(s).

Another reason for income volatility from gig work is how the gig platforms price their services on a dynamically based pricing model that is based on supply and demand in combination. One example of this is ride-share platforms who utilize surge pricing when demand is high. While this method of dynamic pricing can sometimes lead to high earnings for gig workers; it also introduces a fair amount of uncertainty into the market since workers do not have any way of knowing what the patterns of service requests will be.

Workers' earnings are also impacted by platform commissions. Digital platforms often charge commissions on each transaction, which reduces the amount of money workers receive. Commissions can fluctuate in the future (with changing commission rates), contributing to even more instability of income.

Workers are similarly impacted by the total number of other individuals engaged in the gig economy. As there are more people entering into gig platforms, there are more workers vying for any available work. Thus as the number of available workers increases for any job, the average pay decreases for any individual worker that is also working in a major metropolitan area.

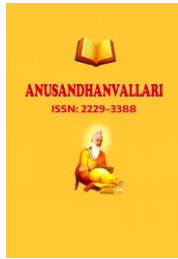
Numerous studies note that a number of gig workers experience substantial variability in their monthly income. Sometimes it takes an individual to work extended hours to achieve a constant monthly income. The obligation for longer hours can have a negative effect on the physical and mental well-being of employees.

Job Security in the Gig Economy

Job Security is about having stable work over time via a traditional Employment contract that protects against unfair dismissal with access to courts if there is a dispute, this is not the same as gig workers, who usually do not have a written agreement with any employer.

Consequently, the absence of job security for gig workers stems from their status as Independent Contractors, which permits platform operators to evade the Employment laws that would otherwise protect their Employment Relationship.

The biggest problem with being a gig worker without job security is that you can be deactivated or removed from the platform at any time without any notice. In fact, you can be deactivated or removed from the platform



for various reasons: someone making a complaint, receiving low ratings on your work from clients, or being suspected of violating a rule of the platform, etc. Thus, you have a restricted number of avenues to contest these types of decisions, given the scarcity of platforms that ensure transparent appeal procedures.

In conclusion, a further example of inadequate job security is the deficiency of social protections, indicating that gig workers are not entitled to benefits like health insurance, accident insurance, or retirement plans. So, if you become ill or are injured while you are working for a platform you end up losing your entire income simply because you can't work on the platform.

The absence of collective bargaining mechanisms further exacerbates job insecurity. In contrast to conventional employees, gig workers frequently do not have access to labor unions or worker associations that might advocate for their interests during negotiations with platform companies. Additionally, this absence of representation can lead to challenges in securing fair treatment and benefits. As a result, gig workers may find themselves at a disadvantage compared to their traditionally employed counterparts.

Analysis of Income Trends

The time frame between June 2019 through March 2023 is a key time for looking at how gig workers earn money. It is a time of large technological changes and consumer behaviour changes which had an impact on the digital platform economy's growth. There was significant growth in E-Commerce, as well as the number of online services and app-based transport, which resulted in more job opportunities for gig economy workers in different industries.

Before the COVID-19 pandemic occurred, the gig economy was already expanding steadily. The gig economy has grown as many people joined ride-sharing or food delivery for either their primary or additional income. Gig worker income during this time was correlated with many variables such as demand in cities, hours worked, and incentives offered by companies.

In light of the COVID-19 pandemic that began in early 2020, the earnings of gig workers were severely impacted by the turmoil in all sectors of the labor market. Lockdowns and restricted movement affected many industries, but especially ride-share services. Many drivers lost a large amount of income due to the lack of demand for rides. Conversely, although numerous sectors within the gig economy faced a decline in revenue, the food delivery and e-commerce logistics sectors experienced a surge in demand for their services from consumers transitioning to online shopping.

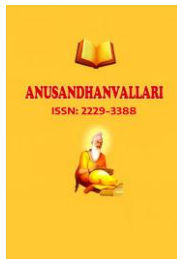
The pandemic had a varied impact on gig workers, showcasing their risk to economic upheavals. Unlike a traditional worker that has a regular paycheck and is eligible for an unemployment payment, a gig worker is 100% dependent on the number of jobs available to him/her when using online platforms. When demand goes down for those jobs, a gig worker may see a decrease in income immediately.

The recovery phase after the pandemic showed that overall demand for digital services had started to grow again, including in the gig economy. However, volatility in income continued to be an ongoing issue. Workers' reported fluctuations in earnings due to the changing of the platform algorithms and to the decreased amount of incentives and the increased amount of competition from workers.

As a result, in a lot of situations, gig workers have had to extend their hours in order to stay at the same income level. Additionally, while the gig economy allows for job opportunities, it does not ensure that individuals will achieve a stable income.

Factors Contributing to Income Volatility

There are many structural and institutional factors that contribute towards income volatility for gig workers. One of the largest factors affecting gig worker income is the level of demand for the services provided via a digital



platform. Because gig workers are often compensated on a per task basis, their income is directly correlated to the number of tasks completed. Demand for gig worker services often varies based upon a variety of reasons such as seasonality, the economy, and shifts in consumer preferences.

Another factor that contributes toward income volatility for gig workers is dynamic pricing, which many platforms employ to calculate service rates. Dynamic pricing is frequently used by ride-hailing apps throughout peak demand times to generate additional income. While dynamic pricing may benefit gig workers temporarily, it produces uncertainty for gig workers since they are unable to predict when the demand may increase or decrease.

Many digital platforms charge commission fees for services rendered to their customers; therefore, commission fees are a substantial factor in determining a gig worker's income. Any changes in commission rates will affect income for all gig workers but represent a major threat for gig workers because many rely on gig work for a majority of their total income.

A further aspect of income volatility is the competition present among workers. With the continuous growth of the gig economy, a significant number of people are turning to digital platforms for job opportunities. In general, increasing the labor supply means that the number of tasks available to each worker is likely to decrease. Due to this situation, individuals in the workforce are likely to encounter obstacles in securing adequate work to maintain a consistent income in a competitive labor market.

Moreover, the effect of competition on income volatility is enhanced by the contribution of algorithmic management. Digital platforms leverage algorithms to allocate and evaluate the tasks performed by their staff. These algorithms are generally not very transparent to workers, who have little understanding of how they work and therefore have no way of knowing how many task to expect to complete at the end of a given day and thus be unable to predict their income for that day.

Working Conditions of Gig Workers

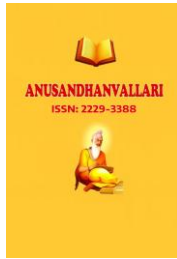
Conditions among gig economy companies differ greatly in regards to how they operate, but you can find many similar trends regarding the work being done in any given gig economy sector (there are similarities between people doing things on Fiverr, say, versus Uber driving).

Flexibility of hours is one of the most identifiable characteristics of gig work. In general, gig workers have the ability to select when they log into the app/website/platform and begin accepting tasks. It is often noted as one of the primary benefits of gig employment. This is because it facilitates individuals in managing their time more proficiently with regard to their non-gig commitments, such as family, education, and so on.

There are limitations that accompany flexibility. Because pay is based on completed tasks, it is common for workers to feel a need to put in an excessive amount of hours to try and maximise their earning potential. For example, it is not uncommon for drivers who work for Uber, Lyft, and DoorDash to report that they put in over 10 hours per day towards driving.

Occupational hazards are an additional critical component of employment in gig economy jobs such as delivery or transportation. Delivery personnel and/or drivers are faced with danger from vehicle accidents, physical exhaustion, and extreme weather conditions. In many instances, gig workers do not have employer-paid insurance so the burden of these occupational hazards falls solely on them.

The systems of rating that digital platforms implement for the completion of work have a notable impact on the working conditions experienced in the gig economy. Workers are typically rated by their customers based on the quality of their delivery services, and these ratings can also determine their access to further work opportunities.



While the rating systems help support and maintain quality in the services provided, they also tend to pressure workers to achieve high service delivery ratings regardless of the situation.

Discussion

As previously indicated, this research study contributes to the existing literature on the implications of the labour market and the gig economy. The rise of the gig economy has significantly changed how individuals earn money. This economic structure has enabled many individuals to access job opportunities that might otherwise be difficult to secure. Specifically, young people and migrants are discovering that many of these platforms provide a more accessible route into the labour market.

Additionally, the gig economy encourages various types of job insecurity. A primary concern is the variability of income, given that workers depend on the demand for their products and the policies of the platform to ascertain their earnings. Such unpredictability hinders workers from effectively planning for their financial future and achieving a stable standard of living.

The absence of formal employment contracts for gig workers contributes to heightened job insecurity. Due to the fact that gig workers generally lack written agreements with their employers, they are excluded from social protection programs like health insurance, paid leave, and retirement benefits. Thus, if a gig worker becomes ill, suffers an accident, or experiences an economic downturn, they may encounter serious financial issues.

A further concern associated with the gig economy is the power disparity it engenders between gig workers and the platforms that operate within this space. These digital platforms maintain control over essential components of the labor process, including the distribution of tasks, the cost associated with each task, and the evaluation methods for workers. Unfortunately, workers generally have very limited ability to participate in any of these power relations; thereby, they are unable to influence how much they can earn or the number of job opportunities they will receive.

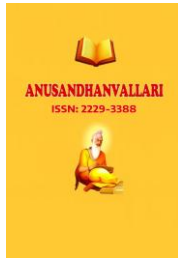
The gig economy is changing the way we think about work at a larger level. As platforms continue to evolve into something larger and more complex, the need for varied types of labour regulations will increase in order to protect the workforce from abusive working conditions.

The gig economy is redefining how we think about labour markets, as digital platforms enable flexible (task-based) employment. Digital platforms create a new way for individuals to earn income and for people to participate within the labour market. However, the findings of this research indicate that gig workers frequently encounter significant challenges related to the volatility of their earnings and job security.

From June 2019 through March 2023, the gig economy has experienced significant growth, especially in developing nations such as India. This rapid advancement has resulted in the creation of millions of jobs; however, the majority of these roles offer low or no income stability and do not provide protections for workers within their respective labor markets.

Income instability has emerged as a significant issue for individuals engaged in the gig economy since worker's pay fluctuates based on market demand as well as changing policies of the platforms they utilize. Also, with no formal contracts of employment, workers bear the risk of losing their income suddenly.

In order to deal with the issues discussed above, there must be cooperation among government authorities, the platform companies that manage the gig workers, and organized labour representatives (unions). Policymakers can bring fairness, sustainability, and equity to the gig economy by implementing: 1) Policies that provide access to social protections; 2) Policies that secure fair payment; 3) Policies that promote transparency in platform operations.



Policy Recommendations

Policymakers and companies that operate platforms will have to adopt policies that support worker protections and income stability in order to address the issues of gig work.

An important step in doing so is extending the benefits of social security to gig workers. Governments may create unique programs to offer health insurance, accident insurance, and retirement benefits to platform employees. Programs like these can help reduce the economic vulnerability that accompanies gig work based on income volatility.

Another way to address the needs and vulnerabilities of gig workers is by establishing minimum wages for this category of workers. By establishing some form of minimum pay for gig workers, regulators can mitigate the risk of exploitation and economic instability associated with gig work.

Making algorithmic management of gig workers transparent is also necessary. Platforms should make available to gig workers a simple explanation of how tasks are assigned, how their performance is evaluated, and their overall pay. By being transparent with their gig worker about this information, platforms can create greater trust between themselves and gig workers.

Finally, the establishment of worker cooperatives or other types of worker organizations will allow gig workers to organize themselves and negotiate collectively and better working conditions. Workers in these types of groups will have a voice and be able to participate in the development of policies regarding how the platform operates.

Final Conclusion

The accelerated growth of the gig economy has profoundly impacted the way labor markets work in the 21st Century. New digital platforms created new kinds of employment and ways in which to generate income through those jobs; however, they also created very tough challenges related to job security and having a steady income.

For example, according to our analysis of gig work between June 2019 and March 2023, many gig workers on platforms have unstable income/earnings because of revenue fluctuations from demand, various platform practices/regulations, or competition from other gig workers.

Furthermore, because gig workers do not have a formal employment contract, it severely limits their ability to access traditional social protections or to have any kind of job security.

While there is potential for the gig economy to grow even larger in the future, it is imperative that the growth benefits both the workers and the companies that host them. By implementing proper regulatory frameworks and extending traditional social protections to gig workers, governments can create an inclusive and sustainable digital labor market.

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